The Economics of Libraries, Cost-Benefit Analysis, and Return on Investment

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# The Economics of Higher Education

- Schools, colleges & departments provide **private** goods & services
  - Courses are exchanged for tuition
  - Research is provided for research funding
  - The value to an individual or organization determines whether payment is made for the service



## The Economics of Higher Education

#### Academic libraries provide **public** goods & services

- Print and online resources are shared by all patrons, typically without the exchange of payment
- The collective value of all users must be estimated to determine if the subscription or license should be purchased



# **Economic Analysis**

**Types of Analysis** 

**Return on Investment** 

- Cost effectiveness
- Cost efficiency
- Cost benefit
  - Return on Investment

- Estimate the value
- Estimate the cost
- Value / Cost
- Corporate & public libraries
  - \$4.00 value/\$1.00 cost

# What is Value?

Economic (private)

• What is the value to an individual to use the library resources?

Social (public)

• What is the value to the institution of the library?

- Environmental (externality)
  - What is the value of the environmental savings of library provision of resources?
  - Have libraries gone green without knowing it?

What are the methods used to estimate value? (when goods and services are not purchased)

- Size and assessed value
  - Collection size, assessed value of special collections
- Use, turnstile, downloads, and readership
  - Time spent using resources is a signal of value
  - What is the extra time it takes to get a resource from another source?
- Contingent valuation
  - Survey of willingness to pay for a service

#### What are the methods used to estimate value?

#### • Financial, grants awarded

- UIUC and follow up studies of link between citations and grants awarded
- Regression analysis
  - Correlation between grants or other metrics and library funding or use